

ORIGINAL 22/23 Top  
ORIGINAL 21/22 Bottom  
(YELLOW)

APPENDIX 3

Cost Centre	Description	Direct Costs				Recharges			Income			Net Budget
		Staffing £	Transport £	Goods and Services £	Capital Charges £	Offices and Depots £	Support in £	Support out £	Fees and Charges £	Other Income £	Government Grant £	
<b>Service Management &amp; Support Services</b>												
172	Strategy, Performance & Governance	2,188,500	4,400	10,700	0	8,000	0	0	0	(50,500)	0	2,161,100
		1,446,000	4,400	10,700	0	8,200	0	0	0	0	0	1,469,300
171	Resources	2,526,500	0	122,100	0	99,000	0	0	0	0	0	2,747,600
		2,332,500	0	28,100	0	101,600	0	0	0	0	0	2,462,200
170	Service Delivery	7,327,000	15,000	71,800	0	154,200	0	0	0	0	0	7,568,000
		6,019,300	9,500	39,800	0	154,200	0	0	0	0	0	6,222,800
101	Corporate Core	0	0	800	0	0	0	0	0	0	0	800
		0	0	2,000	0	0	0	0	0	0	0	2,000
102	Election Services	0	0	0	0	0	0	0	0	0	0	0
		0	0	200	0	0	0	0	0	0	0	200
103	Policy & Comms	0	0	43,200	0	0	0	0	0	0	0	43,200
		0	0	0	0	0	0	0	0	0	0	0
104	Training	0	0	49,200	0	0	0	0	0	0	0	49,200
		0	0	49,200	0	0	0	0	0	0	0	49,200
105	Human Resources	0	0	32,800	0	0	0	0	0	0	0	32,800
		0	0	32,800	0	0	0	0	0	0	0	32,800
106	Apprentices	18,000	0	0	0	0	0	0	0	0	0	18,000
		18,000	0	0	0	0	0	0	0	0	0	18,000
108	Committee Services	0	0	17,600	0	0	0	0	0	0	0	17,600
		0	0	23,100	0	0	0	0	0	(10,000)	0	13,100
109	General Office Support	0	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0
110	Customer Services	0	0	16,400	0	0	0	0	0	0	0	16,400
		0	0	16,700	0	0	0	0	0	0	0	16,700
111	Internal Audit & Perf. Review	0	0	0	0	0	0	0	0	0	0	0
		0	0	72,400	0	0	0	0	0	0	0	72,400
113	Finance	0	0	39,100	0	0	0	0	0	0	0	39,100
		0	0	39,400	0	0	0	0	0	0	0	39,400
114	Revenues & Benefits	0	0	105,700	0	0	0	0	0	(245,200)	0	(139,500)
		0	0	105,000	0	0	0	0	0	(227,000)	0	(122,000)
118	Leisure & Community	0	0	61,100	0	0	0	0	0	(9,000)	0	52,100
		0	200	65,800	0	0	0	0	0	(9,000)	0	57,000
119	IT Services	0	0	550,000	195,400	0	0	0	0	0	0	745,400
		0	0	534,300	164,300	0	0	0	0	0	0	698,600
121	Council Offices	0	0	244,600	87,100	(300,200)	0	0	0	(35,500)	0	(4,000)
		400	0	261,700	94,900	(304,000)	0	0	0	(53,000)	0	0
124	Princes Rd Depot	0	0	15,400	2,800	0	0	0	0	0	0	18,200
		0	0	15,500	3,100	0	0	0	0	0	0	18,600
129	Legal Services	0	0	5,500	0	0	0	0	0	(10,000)	0	(4,500)
		0	0	0	0	0	0	0	0	0	0	0
132	Environmental Health	0	0	12,600	0	0	0	0	0	0	0	12,600
		0	0	11,200	0	0	0	0	0	0	0	11,200
133	Environmental Waste	0	0	2,300	0	0	0	0	0	0	0	2,300
		0	0	1,700	0	0	0	0	0	0	0	1,700
134	Housing	0	0	1,400	0	0	0	0	0	0	0	1,400
		0	0	7,400	0	0	0	0	0	0	0	7,400
141	Parks & Countryside Services	81,300	59,500	110,400	47,700	0	0	0	(46,400)	(75,000)	0	177,500
		74,600	46,900	104,300	33,800	0	0	0	(46,400)	(75,000)	0	138,200
149	Nursery	0	0	0	0	0	0	0	0	0	0	0
		0	0	0	400	0	0	0	0	0	0	400
153	Parks Rangers	0	6,600	8,700	4,700	0	0	0	0	(87,800)	0	(67,800)
		0	7,200	8,700	4,300	0	0	0	0	(96,200)	0	(76,000)
155	Prom Depot	0	0	10,900	3,300	0	0	0	0	0	0	14,200
		0	0	10,900	3,600	0	0	0	0	(2,500)	0	12,000

ORIGINAL 22/23 Top ORIGINAL 21/22 Bottom (YELLOW)		Direct Costs				Recharges			Income			APPENDIX 3
Cost Centre	Description	Staffing £	Transport £	Goods and Services £	Capital Charges £	Offices and Depots £	Support in £	Support out £	Fees and Charges £	Other Income £	Government Grant £	Net Budget £
163	Enforcement	0	0	6,200	0	0	0	0	0	0	0	6,200
		0	0	6,200	0	0	0	0	0	0	0	6,200
164	Economic Development	0	0	0	0	0	0	0	0	0	0	0
		0	0	500	0	0	0	0	0	0	0	500
165	Planning Policy Services	0	0	0	0	0	0	0	0	0	0	0
		0	0	3,100	0	0	0	0	0	0	0	3,100
166	Planning Admin Services	0	0	24,900	0	0	0	0	0	0	0	24,900
		0	0	24,900	0	0	0	0	0	0	0	24,900
167	Development Control Services	0	0	11,900	0	0	0	0	0	0	0	11,900
		0	0	11,900	0	0	0	0	0	0	0	11,900
168	Building Control Services	0	0	3,000	0	0	0	0	0	0	0	3,000
		0	5,500	5,100	0	0	0	0	0	0	0	10,600
<b>TOTAL Service Management &amp; Support Services</b>		<b>12,141,300</b>	<b>85,500</b>	<b>1,578,300</b>	<b>341,000</b>	<b>(39,000)</b>	<b>0</b>	<b>0</b>	<b>(46,400)</b>	<b>(513,000)</b>	<b>0</b>	<b>13,547,700</b>
		<b>9,890,800</b>	<b>73,700</b>	<b>1,492,600</b>	<b>304,400</b>	<b>(40,000)</b>	<b>0</b>	<b>0</b>	<b>(46,400)</b>	<b>(472,700)</b>	<b>0</b>	<b>11,202,400</b>
												<b>1,175,100</b>
<b>Central Services Corporate Core &amp; Democratic Core</b>												
256	Corporate Management	0	0	308,500	0	0	0	0	(304,400)	0	0	4,100
		0	0	545,900	0	0	0	0	0	(371,400)	0	174,500
260	Democratic Representation & Mgt	234,300	14,000	26,200	1,100	39,000	0	0	0	0	0	314,600
		228,600	14,000	27,200	1,100	40,000	0	0	0	0	0	310,900
270	Future Model Transformation	0	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL Corporate &amp; Democratic Core</b>		<b>234,300</b>	<b>14,000</b>	<b>334,700</b>	<b>1,100</b>	<b>39,000</b>	<b>0</b>	<b>0</b>	<b>(304,400)</b>	<b>0</b>	<b>0</b>	<b>318,700</b>
		<b>228,600</b>	<b>14,000</b>	<b>573,100</b>	<b>1,100</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(371,400)</b>	<b>0</b>	<b>485,400</b>
												<b>(461,700)</b>
<b>Central Services to the Public</b>												
202	Business Rates Collection	0	0	5,600	0	0	0	0	0	(5,100)	(90,000)	(89,500)
		0	0	4,300	0	0	0	0	0	(5,100)	(90,000)	(90,800)
209	Council Tax Benefit Admin	0	0	8,500	0	0	0	0	0	0	(61,800)	(53,300)
		0	0	3,200	0	0	0	0	0	0	(54,300)	(51,100)
216	Council Tax Collection	0	0	47,100	0	0	0	0	0	(101,200)	0	(54,100)
		0	0	34,600	0	0	0	0	(101,200)	0	0	(66,600)
213	Electoral Registration	0	0	49,400	0	0	0	0	0	0	0	49,400
		0	0	43,600	0	0	0	0	0	0	0	43,600
253	Civil Emergencies	0	0	37,900	0	0	0	0	0	0	(144,900)	(107,000)
		0	0	37,900	0	0	0	0	0	0	0	37,900
254	Election Management	0	0	36,000	600	0	0	0	0	0	0	36,600
		0	0	96,500	600	0	0	0	0	0	0	97,100
255	Land Charges	0	0	20,400	0	0	0	0	(124,300)	0	0	(103,900)
		0	0	70,400	0	0	0	0	(124,300)	0	0	(53,900)
<b>TOTAL Central Services</b>		<b>0</b>	<b>0</b>	<b>204,900</b>	<b>600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(124,300)</b>	<b>(106,300)</b>	<b>(296,700)</b>	<b>(321,800)</b>
		<b>0</b>	<b>0</b>	<b>290,500</b>	<b>600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(225,500)</b>	<b>(5,100)</b>	<b>(144,300)</b>	<b>(83,800)</b>

ORIGINAL 22/23 Top  
ORIGINAL 21/22 Bottom  
(YELLOW)

APPENDIX 3

Cost Centre	Description	Direct Costs				Recharges			Income			Net Budget £
		Staffing £	Transport £	Goods and Services £	Capital Charges £	Offices and Depots £	Support in £	Support out £	Fees and Charges £	Other Income £	Government Grant £	
												61,100
<b>Cultural, Environmental &amp; Planning Services</b>												
<b>Cultural Services</b>												
501, 502, 503, 509, 520, 522	Sport	0	0	99,100	23,700	0	0	0	0	(319,600)	0	(196,800)
		0	0	184,200	24,400	0	0	0	0	(638,200)	0	(429,600)
122, 506, 508	Community Centres	0	0	25,500	8,800	0	0	0	0	(7,400)	0	26,900
		0	0	25,600	9,300	0	0	0	0	(7,400)	0	27,500
505, 511, 514, 516, 518, 519	Parks & Open Spaces	32,000	0	114,200	81,100	167,800	0	0	(657,500)	(197,800)	0	(460,200)
		32,000	0	319,200	219,300	0	0	0	(635,400)	(224,700)	0	(289,600)
542, 546	Heritage	0	0	2,500	2,200	1,500	0	0	0	0	0	6,200
		0	0	4,000	3,400	0	0	0	0	0	0	7,400
309	Rivers	0	6,100	32,400	7,400	0	0	0	(37,000)	(136,100)	0	(127,200)
		0	6,100	36,900	2,400	0	0	0	(37,000)	(136,100)	0	(127,700)
320, 325, 330	Tourism	0	0	0	0	0	0	0	0	0	0	0
		0	0	47,500	0	0	0	0	0	0	0	47,500
<b>TOTAL Cultural Services</b>		<b>32,000</b>	<b>6,100</b>	<b>273,700</b>	<b>123,200</b>	<b>169,300</b>	<b>0</b>	<b>0</b>	<b>(694,500)</b>	<b>(660,900)</b>	<b>0</b>	<b>(751,100)</b>
		<b>32,000</b>	<b>6,100</b>	<b>617,400</b>	<b>258,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(672,400)</b>	<b>(1,006,400)</b>	<b>0</b>	<b>(764,500)</b>
												(528,500)
<b>Environmental Services</b>												
340	Public Entertainment Licences	0	0	30,600	0	0	0	0	(51,800)	(5,700)	0	(26,900)
		0	0	30,600	0	0	0	0	(51,000)	(5,700)	0	(26,100)
341	Hackney Carriage	0	0	18,800	0	0	0	0	(1,800)	(33,400)	0	(16,400)
		0	0	18,800	0	0	0	0	(1,800)	(33,400)	0	(16,400)
550	Public Conveniences	0	0	125,500	16,700	0	0	0	0	0	0	142,200
		0	0	114,700	18,900	0	0	0	0	0	0	133,600
555	Cemeteries	0	0	53,100	2,300	0	0	0	(112,100)	(300)	0	(57,000)
		0	0	47,600	14,600	0	0	0	(139,000)	(300)	0	(77,100)
562, 563	Community Safety	0	0	38,100	0	0	0	0	0	(14,300)	0	23,800
		0	0	38,100	0	0	0	0	0	(14,300)	0	23,800
576, 579, 581	Waste Management	0	2,300	4,440,000	220,100	0	0	0	(12,000)	(2,456,000)	0	2,194,400
		0	2,500	3,794,900	222,200	0	0	0	(2,168,300)	(700)	0	1,850,600
566, 567, 570, 571, 572, 573, 577	Other Environmental Health	0	1,200	54,400	1,100	0	0	0	(51,000)	(8,900)	0	(3,200)
		0	1,400	53,700	2,200	0	0	0	(59,200)	(700)	0	(2,600)
<b>TOTAL Environmental Services</b>		<b>0</b>	<b>3,500</b>	<b>4,760,500</b>	<b>240,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(228,700)</b>	<b>(2,518,600)</b>	<b>0</b>	<b>2,256,900</b>
		<b>0</b>	<b>3,900</b>	<b>4,098,400</b>	<b>257,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,419,300)</b>	<b>(55,100)</b>	<b>0</b>	<b>1,885,800</b>
												104,300
<b>Planning &amp; Development Services</b>												
232	Discretionary Rate Relief	0	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0
301	Planning Policy	0	0	299,600	0	0	0	0	0	0	0	299,600
		0	0	796,500	0	0	0	0	0	0	0	796,500
302	Development Control	0	0	117,000	0	0	0	0	(757,800)	(15,600)	0	(656,400)
		0	0	119,000	0	0	0	0	(807,800)	(15,600)	0	(704,400)
303	Building Regs - Fee Related	0	0	500	0	0	0	0	(198,900)	0	0	(198,400)
		0	0	500	0	0	0	0	(151,500)	0	0	(151,000)
313	Building Regs - Non Fee Related	0	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0
304	Building Conservation	0	0	1,800	0	0	0	0	0	0	0	1,800
		0	0	1,800	0	0	0	0	0	0	0	1,800
305	Economic Development	0	0	83,000	0	0	0	0	0	0	0	83,000
		0	0	0	0	0	0	0	0	0	0	0
307	Gypsy & Traveller	0	0	8,700	0	0	0	0	0	0	0	8,700
		0	0	8,400	0	0	0	0	0	0	0	8,400
317	Bradwell B	0	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0
565	Community Grants	0	0	77,400	0	0	0	0	0	0	0	77,400
		0	0	75,000	0	0	0	0	0	0	0	75,000
<b>TOTAL Planning &amp; Development Services</b>		<b>0</b>	<b>0</b>	<b>588,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(956,700)</b>	<b>(15,600)</b>	<b>0</b>	<b>(384,300)</b>
		<b>0</b>	<b>0</b>	<b>1,001,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(959,300)</b>	<b>(15,600)</b>	<b>0</b>	<b>26,300</b>

ORIGINAL 22/23 Top ORIGINAL 21/22 Bottom (YELLOW)		Direct Costs				Recharges			Income			APPENDIX 3
Cost Centre	Description	Staffing £	Transport £	Goods and Services £	Capital Charges £	Offices and Depots £	Support in £	Support out £	Fees and Charges £	Other Income £	Government Grant £	Net Budget £
												814,600
<b>Highways, Roads &amp; Transport Services</b>												
311	Highways	0	0	0	0	0	0	0	0	0	0	0
312	Street Naming	0	0	8,900	0	0	0	0	0	0	0	8,900
534, 535	Off Street Parking	0	0	173,400	10,900	0	0	0	(890,300)	0	0	(706,000)
<b>TOTAL Highways, Roads &amp; Transport Services</b>		<b>0</b>	<b>0</b>	<b>182,300</b>	<b>10,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(890,300)</b>	<b>0</b>	<b>0</b>	<b>(697,100)</b>
		<b>0</b>	<b>0</b>	<b>180,900</b>	<b>15,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(900,200)</b>	<b>0</b>	<b>0</b>	<b>(704,300)</b>
												<b>(136,800)</b>
<b>Housing Services</b>												
204	Rent Allowances	0	0	10,331,100	0	0	0	0	0	(211,800)	(10,109,400)	9,900
203	Housing Benefits Admin	0	0	20,300	0	0	0	0	0	(7,000)	(110,000)	(96,700)
591, 592, 593, 598	Other Housing Services	0	0	186,400	0	0	0	0	(13,000)	(32,500)	(143,000)	(2,100)
<b>TOTAL Housing Services</b>		<b>0</b>	<b>0</b>	<b>10,537,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(13,000)</b>	<b>(251,300)</b>	<b>(10,362,400)</b>	<b>(88,900)</b>
		<b>0</b>	<b>0</b>	<b>11,749,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(13,000)</b>	<b>(384,600)</b>	<b>(11,306,900)</b>	<b>45,200</b>
												<b>151,700</b>
<b>Non Distributed Costs</b>												
257	Non Distributed Costs	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL Non Distributed Costs</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Services</b>												
224	Misc Land & Property	0	0	3,200	0	0	0	0	0	(35,500)	0	(32,300)
225	Industrial Sites	0	0	2,800	0	0	0	0	0	(114,900)	0	(112,100)
<b>TOTAL Other Services</b>		<b>0</b>	<b>0</b>	<b>6,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(150,400)</b>	<b>0</b>	<b>(144,400)</b>
		<b>0</b>	<b>0</b>	<b>7,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(183,400)</b>	<b>0</b>	<b>(176,200)</b>
												<b>(33,000)</b>
<b>SUB TOTAL ORIGINAL 22/23</b>		<b>12,407,600</b>	<b>109,100</b>	<b>18,466,200</b>	<b>717,000</b>	<b>169,300</b>	<b>0</b>	<b>0</b>	<b>(3,258,300)</b>	<b>(4,216,100)</b>	<b>(10,659,100)</b>	<b>13,735,700</b>
<b>SUB TOTAL ORIGINAL 21/22</b>		<b>10,151,400</b>	<b>97,700</b>	<b>20,011,000</b>	<b>837,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(5,236,100)</b>	<b>(2,494,300)</b>	<b>(11,451,200)</b>	<b>11,916,300</b>
<b>Less Vacancy/Savings Allowance 1%</b>												
<b>TOTAL AGREED BUDGET ORIGINAL 22/23</b>		<b>12,407,600</b>	<b>109,100</b>	<b>18,466,200</b>	<b>717,000</b>	<b>169,300</b>	<b>0</b>	<b>0</b>	<b>(3,258,300)</b>	<b>(4,216,100)</b>	<b>(10,659,100)</b>	<b>13,735,700</b>
<b>TOTAL AGREED BUDGET ORIGINAL 21/22</b>		<b>10,151,400</b>	<b>97,700</b>	<b>20,011,000</b>	<b>837,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(5,236,100)</b>	<b>(2,494,300)</b>	<b>(11,451,200)</b>	<b>11,916,300</b>