

ORIGINAL 20/21 Top
REVISED 20/21 Bottom (GREEN)

Cost Centre	Description	Direct Costs				Recharges		Income			Net Budget	
		Staffing £	Transport £	Goods and Services £	Capital Charges £	Offices and Depots £	Support in £	Support out £	Fees and Charges £	Other Income £		Government Grant £
Service Management & Support												
172	Strategy, Performance & Governance	1,319,800	4,400	10,700		0						1,334,900
		1,366,900	4,400	10,700	0	8,200			0	0	0	1,390,200
171	Resources	2,174,300		21,900		102,900						2,299,100
		2,189,000	200	26,300	0	102,500			0	0	0	2,318,000
170	Service Delivery	5,564,700	2,200	31,000		156,300						5,754,200
		5,601,500	10,300	37,200	0	155,300			0	0	0	5,804,300
101	Corporate Core	0	500	3,400						0		3,900
		0	0	1,900	0	0			0	0	0	1,900
102	Election Services	0	0	1,000								1,000
		0	0	200	0	0			0	0	0	200
103	Policy & Comms	0	0	13,700								13,700
		0	0	3,100	0	0			0	0	0	3,100
104	Training	0	0	61,100								61,100
		0	0	97,900	0	0			0	0	0	97,900
105	Human Resources	0	0	20,500								20,500
		0	0	24,800	0	0			0	0	0	24,800
106	Apprentices	18,000		0								18,000
		18,000	0	0	0	0			0	0	0	18,000
108	Committee Services	0	0	18,900					(10,000)			8,900
		0	0	30,000	0	0			0	(10,000)	0	20,000
109	General Office Support	0	0	200								200
		0	0	0	0	0			0	0	0	0
110	Customer Services	0	0	16,100							(30,400)	(14,300)
		0	0	16,500	0	0			0		(54,800)	(38,300)
111	Internal Audit & Perf. Review	0	0	70,400							0	70,400
		0	0	72,400	0	0			0	0	0	72,400
113	Finance	0	0	38,800							0	38,800
		5,000	0	34,800	0	0			0	0	0	39,800
114	Revenues & Benefits	0	0	104,000						(309,700)		(205,700)
		0	0	308,800	0	0			0	(310,000)	(13,700)	(14,900)
118	Leisure & Community	0	600	64,500						(9,000)		56,100
		0	200	65,700	0	0			0	(9,000)	0	56,900
119	IT Services	0	0	525,700	161,100							686,800
		0	0	527,200	161,100	0			0	0	0	688,300
121	Council Offices	400	0	283,100	94,900	(299,900)				(70,200)		8,300
		400	0	259,100	94,900				0	(48,000)	0	306,400
124	Princes Rd Depot	0	0	15,700	3,100							18,800
		0	0	17,000	3,100				0	(2,200)	0	17,900
129	Legal			0	0							0
				26,400							0	26,400
132	Environmental Health	0	0	10,200							0	10,200
		0	0	44,100	0	0			0	0	0	44,100
133	Environmental Waste	0	0	1,400							0	1,400
		0	0	1,500	0	0			0	0	0	1,500
134	Housing	0	0	11,700							0	11,700
		0	0	6,900	0	0			0	0	0	6,900
141	Parks & Countryside Services	72,100	54,000	110,300	27,300				(29,300)	(60,700)	0	173,700
		71,400	47,400	114,200	27,300	0	0	0	(46,400)	(77,100)	0	136,800
149	Nursery			0	400							400
		0	0	0	400	0			0	0	0	400
153	Parks Rangers	0	8,100	6,900	2,000					(85,000)		(68,000)
		400	7,400	11,100	2,000	0			0	(92,800)	0	(71,900)
155	Prom Depot			10,400	3,600					(2,500)		11,500
		0	0	11,900	3,600				0	(2,500)	0	13,000

ORIGINAL 20/21 Top REVISED 20/21 Bottom (GREEN)		Direct Costs				Recharges			Income			Net Budget
Cost Centre	Description	Staffing £	Transport £	Goods and Services £	Capital Charges £	Offices and Depots £	Support in £	Support out £	Fees and Charges £	Other Income £	Government Grant £	£
163	Enforcement	0	0	5,600							0	5,600
		0	0	6,100	0	0			0	0	0	6,100
164	Economic Development	0	0	400							0	400
		0	0	500	0	0			0	0	0	500
165	Planning Policy Services	0	0	3,000							0	3,000
		0	0	2,800	0	0			0	0	0	2,800
166	Planning Admin Services	0	0	26,100							0	26,100
		0	0	23,200	0	0			0	0	0	23,200
167	Development Control Services	0	0	11,400							0	11,400
		0	0	11,300	0	0			0	0	0	11,300
168	Building Control Services	0	5,500	4,300							0	9,800
		0	5,500	4,400	0	0			0	0	0	9,900
TOTAL Service Management & Support Services		9,149,300	75,300	1,502,400	292,400	(40,700)	0	0	(39,300)	(567,500)	0	10,371,900
		9,252,600	75,400	1,798,000	292,400	266,000	0	0	(46,400)	(606,400)	(13,700)	11,017,900
												990,600
Central Services Corporate Core & Democratic												
256	Corporate Management			173,600					0		0	173,600
		0	0	173,600	0	0			0	0	0	173,600
260	Democratic Representation & Mgt	223,600	14,000	35,100	1,100	40,700					0	314,500
		228,600	14,000	30,800	1,100	40,400			0	0	0	314,900
270	Future Model Transformation	0		0						(133,100)		(133,100)
		2,000	0	118,700	0	0			0	0	0	120,700
TOTAL Corporate & Democratic Core		223,600	14,000	208,700	1,100	40,700	0	0	0	(133,100)	0	355,000
		230,600	14,000	323,100	1,100	40,400	0	0	0	0	0	609,200
												(337,900)
Central Services to the Public												
202	Business Rates Collection			4,300					(5,100)		(93,000)	(93,800)
		0	0	2,600	0	0			0	0	(90,000)	(87,400)
209	Council Tax Benefit Admin			3,200							(51,000)	(47,800)
		0	0	2,700	0	0			0	0	(54,300)	(51,600)
216	Council Tax Collection			34,700					(101,200)			(66,500)
		0	0	26,100	0	0			0	(1,500)	0	24,600
213	Electoral Registration			44,000					(1,200)			42,800
		100	0	42,900	0	0			0	0	0	43,000
253	Civil Emergencies			33,900								33,900
		0	0	22,029,500	0	0			0	(900,200)	(23,180,900)	(2,051,600)
254	Election Management			96,500	600						0	97,100
		0	0	96,500	600	0			0	0	0	97,100
255	Land Charges			16,100					(124,300)			(108,200)
		0	0	12,100	0	0			(95,000)	0	0	(82,900)
TOTAL Central Services		0	0	232,700	600	0	0	0	(231,800)	0	(144,000)	(142,500)
		100	0	22,212,400	600	0	0	0	(95,000)	(901,700)	(23,325,200)	(2,108,800)

ORIGINAL 20/21 Top REVISED 20/21 Bottom (GREEN)		Direct Costs				Recharges		Income			Net Budget	
Cost Centre	Description	Staffing £	Transport £	Goods and Services £	Capital Charges £	Offices and Depots £	Support in £	Support out £	Fees and Charges £	Other Income £	Government Grant £	£
Cultural, Environmental & Cultural Services												
501, 502, 503, 509, 520, 522	Sport	0	0	176,100	24,400	0	0	0	0	(630,000)	0	(429,500)
		0	0	673,700	24,400	0	0	(5,300)	(1,000)	0	0	691,800
122, 506, 508	Community Centres	0	0	26,600	5,900	0	0	0	(6,000)	0	0	26,500
		0	0	19,600	9,300	0	0	0	(6,400)	0	0	22,500
505, 511, 514, 516, 518, 519	Parks & Open Spaces	32,000	0	258,300	212,900	0	0	(843,000)	(41,000)	0	0	(380,800)
		0	0	344,900	218,300	0	0	(404,800)	(178,600)	0	0	(20,200)
542, 546	Heritage	0	0	4,300	3,400	0	0	0	0	0	0	7,700
		0	0	3,200	3,400	0	0	0	0	0	0	6,600
309	Rivers	0	6,500	41,200	2,400	0	0	(182,400)	(7,400)	0	0	(139,700)
		0	6,100	56,600	2,400	0	0	(51,000)	(136,700)	0	0	(122,600)
320, 325, 330	Tourism	14,300	0	30,300	0	0	0	0	0	0	0	44,600
		0	0	47,400	0	0	0	0	0	0	0	47,400
TOTAL Cultural Services		46,300	6,500	536,800	249,000	0	0	0	(1,025,400)	(684,400)	0	(871,200)
		0	6,100	1,145,400	257,800	0	0	0	(461,100)	(322,700)	0	625,500
861,500												
Environmental Services												
340	Public Entertainment Licences	0	0	30,600	0	0	0	(56,700)	0	0	0	(26,100)
		0	0	30,700	0	0	0	(51,800)	(2,600)	0	0	(23,700)
341	Hackney Carriage	0	0	18,800	0	0	0	(35,200)	0	0	0	(16,400)
		0	0	14,900	0	0	0	(900)	(28,100)	0	0	(14,100)
550	Public Conveniences	0	0	110,600	18,900	0	0	0	0	0	0	129,500
		0	0	115,100	18,900	0	0	0	0	0	0	134,000
555	Cemeteries	0	0	59,000	12,900	0	0	(139,600)	(300)	0	0	(67,700)
		0	0	85,200	12,900	0	0	(112,800)	(300)	0	0	(15,000)
562, 563	Community Safety	0	0	35,100	0	0	0	0	(14,300)	0	0	20,800
		0	0	40,100	0	0	0	0	(14,300)	0	0	25,800
576, 579, 581	Waste Management	0	2,900	3,579,400	220,900	0	0	(2,024,500)	(700)	0	0	1,778,000
		0	2,500	3,701,000	220,900	0	0	(2,177,600)	(900)	0	0	1,745,900
566, 567, 570, 571, 572, 573, 577	Other Environmental Health	0	2,500	53,600	2,200	0	0	(59,400)	0	0	0	(1,100)
		0	1,400	118,300	2,200	0	0	(49,100)	(500)	0	0	72,300
TOTAL Environmental Services		0	5,400	3,887,100	254,900	0	0	0	(2,315,400)	(15,000)	0	1,817,000
		0	3,900	4,105,300	254,900	0	0	0	(2,392,200)	(46,700)	0	1,925,200
143,700												
Planning & Development Services												
232	Discretionary Rate Relief	0	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0
301	Planning Policy	0	0	162,000	0	0	0	0	(135,500)	0	0	26,500
		0	0	89,500	0	0	0	0	0	0	0	89,500
302	Development Control	0	0	119,000	0	0	0	(823,400)	0	0	0	(704,400)
		0	0	111,000	0	0	0	(500,000)	(5,000)	0	0	(394,000)
303	Building Regs - Fee Related	0	0	4,000	0	0	0	(143,600)	0	0	0	(139,600)
		0	0	500	0	0	0	(143,600)	0	0	0	(143,100)
313	Building Regs - Non Fee Related	0	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0
304	Building Conservation	0	0	1,800	0	0	0	0	0	0	0	1,800
		0	0	1,800	0	0	0	0	0	0	0	1,800
305	Economic Development	0	0	0	0	0	0	0	0	0	0	0
		0	0	20,300	0	0	0	0	0	0	0	20,300
307	Gypsy & Traveller	0	0	8,200	0	0	0	0	0	0	0	8,200
		0	0	8,200	0	0	0	0	0	0	0	8,200
317	Bradwell B	0	0	172,400	0	0	0	0	(135,500)	0	0	36,900
		0	0	73,500	0	0	0	0	0	0	0	73,500
565	Community Grants	0	0	73,500	0	0	0	0	0	0	0	73,500
		0	0	73,500	0	0	0	0	0	0	0	73,500
TOTAL Planning & Development Services		0	0	368,500	0	0	0	0	(967,000)	(135,500)	0	(734,000)
		0	0	477,200	0	0	0	0	(643,600)	(140,500)	0	(306,900)

ORIGINAL 20/21 Top REVISED 20/21 Bottom (GREEN)		Direct Costs				Recharges			Income			Net Budget
Cost Centre	Description	Staffing £	Transport £	Goods and Services £	Capital Charges £	Offices and Depots £	Support in £	Support out £	Fees and Charges £	Other Income £	Government Grant £	£
Highways, Roads & Transport												481,400
311	Highways	0	0	0	0	0	0	0	0	0	0	0
312	Street Naming	0	0	8,900	0	0	0	0	0	0	0	8,900
534, 535	Off Street Parking	0	0	153,600	15,000	0	0	0	(900,400)	0	0	(731,800)
TOTAL Highways, Roads & Transport Services		0	0	162,500	15,000	0	0	0	(900,400)	0	0	(722,900)
		0	0	186,200	15,000	0	0	0	(482,400)	0	0	(281,200)
Housing Services												286,300
204	Rent Allowances	0	0	14,575,400	0	0	0	0	0	(258,000)	(14,157,500)	159,900
203	Housing Benefits Admin	0	0	11,559,600	0	0	0	0	(7,000)	(345,100)	(11,054,600)	159,900
591, 592, 593, 598	Other Housing Services	0	0	12,300	0	0	0	0	0	(3,000)	(130,000)	(124,700)
		0	0	11,700	0	0	0	0	0	(3,000)	(118,300)	(109,600)
		0	0	137,000	0	0	0	0	(40,500)	(5,000)	(112,400)	(20,900)
		0	0	201,400	0	0	0	0	(50,000)	(10,000)	(176,900)	(35,500)
TOTAL Housing Services		0	0	14,724,700	0	0	0	0	(47,500)	(263,000)	(14,399,900)	14,300
		0	0	11,772,700	0	0	0	0	(50,000)	(358,100)	(11,349,800)	14,800
Non Distributed Costs												121,300
257	Non Distributed Costs	0	0	0	0	0	0	0	0	0	0	0
TOTAL Non Distributed Costs		0	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0
Other Services												(33,800)
224	Misc Land & Property	0	0	4,400	0	0	0	0	(35,500)	0	0	(31,100)
225	Industrial Sites	0	0	4,600	0	0	0	0	0	(68,500)	0	(63,900)
		0	0	2,800	0	0	0	0	(114,900)	0	0	(112,100)
		0	0	1,800	0	0	0	0	0	(114,900)	0	(113,100)
TOTAL Other Services		0	0	7,200	0	0	0	0	(150,400)	0	0	(143,200)
		0	0	6,400	0	0	0	0	0	(183,400)	0	(177,000)
SUB TOTAL												9,944,400
ORIGINAL 20/21		9,419,200	101,200	21,630,600	813,000	0	0	0	(5,677,200)	(1,798,500)	(14,543,900)	9,944,400
REVISED 20/21		9,483,300	99,400	42,026,700	821,800	306,400	0	0	(4,170,700)	(2,559,500)	(34,688,700)	11,318,700
Less Vacancy/Savings Allowance												
TOTAL AGREED BUDGET												9,944,400
ORIGINAL 20/21		9,419,200	101,200	21,630,600	813,000	0	0	0	(5,677,200)	(1,798,500)	(14,543,900)	9,944,400
REVISED 20/21		9,483,300	99,400	42,026,700	821,800	306,400	0	0	(4,170,700)	(2,559,500)	(34,688,700)	11,318,700