

ORIGINAL 20/21 Top ORIGINAL 19/20 Bottom		Direct Costs				Recharges		Income			APPENDIX 3	
Cost Centre	Description	Staffing	Transport	Goods and Services	Capital Charges	Offices and Depots	Support in	Support out	Fees and Charges	Other Income	Government Grant	Net Budget
		£	£	£	£	£	£	£	£	£	£	£
<b>Service Management &amp; Support</b>												
172	Strategy, Performance & Governance	1,319,800	4,400	10,700		8,300						1,343,200
		1,044,100										1,044,100
171	Resources	2,174,300		21,900		102,900						2,299,100
		2,131,900										2,131,900
170	Service Delivery	5,564,700	2,200	31,000		156,300						5,754,200
		3,020,000										3,020,000
101	Corporate Core	0	500	3,400						0		3,900
		1,000	500	10,100						0		11,600
102	Election Services	0	0	1,000								1,000
		800	0	2,700								3,500
103	Policy & Comms	0	0	13,700	0					0		13,700
		1,200	300	16,100	0					0		17,600
104	Training			61,100						0		61,100
				61,100						0		61,100
105	Human Resources	0	0	20,500								20,500
		1,800	0	22,400	0					0		24,200
106	Apprentices	18,000		0								18,000
		18,000		0								18,000
108	Committee Services	0	0	18,900					(10,000)			8,900
		1,100	800	21,800					(10,000)			13,700
109	General Office Support	0	0	200	0							200
		0	0	700						0		700
110	Customer Services	0	0	16,100	0					(30,400)		(14,300)
		175,300	1,000	20,000	0					(30,400)		165,900
111	Internal Audit & Perf. Review	0	0	70,400						0		70,400
				70,400						0		70,400
113	Finance	0	0	38,800	0					0		38,800
		2,300	0	42,700	0					0		45,000
114	Revenues & Benefits	0	0	104,000	0					(309,700)		(205,700)
		481,300	1,000	108,900						(305,900)	0	285,300
118	Leisure & Community	0	600	64,500	0					(9,000)		56,100
		109,600	600	31,500	0					(9,000)		132,700
119	IT Services	0	0	525,700	161,100							686,800
		1,400		487,700	132,800							621,900
121	Council Offices	400	0	283,100	94,900	(308,200)				(70,200)		0
		400	0	265,700	95,900					(58,200)		303,800
124	Princes Rd Depot			15,700	3,100							18,800
				400	3,300							3,700
132	Environmental Health	0	0	10,200						0		10,200
		255,100	8,300	10,900								274,300
133	Environmental Waste	0	0	1,400						0		1,400
		32,200	100	3,500								35,800
134	Housing	0	0	11,700						0		11,700
		282,600	2,200	14,900								299,700
141	Parks & Countryside Services	72,100	54,000	110,300	27,300	0	0	0	(29,300)	(60,700)	0	173,700
		353,000	53,200	112,200	31,900	0	0	0	(29,300)	(52,300)	0	468,700
149	Nursery			0	400							400
				0	300							300
153	Parks Rangers	0	8,100	6,900	2,000					(85,000)		(68,000)
		207,100	9,900	8,300	3,700					(70,000)		159,000
155	Prom Depot			10,400	3,600					(2,500)		11,500
				10,400	3,700					(2,500)		11,600

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Cost Centre	Description	Staffing £	Transport £	Goods and Services £	Capital Charges £	Offices and Depots £	Support in £	Support out £	Fees and Charges £	Other Income £	Government Grant £	Net Budget £
163	Enforcement	0	0	5,600							0	5,600
		123,200	1,400	6,200							0	130,800
164	Economic Development	0	0	400								400
		33,900	1,900	1,200								37,000
165	Planning Policy Services	0	0	3,000								3,000
		45,100	1,400	8,200								54,700
166	Planning Admin Services	0	0	26,100								26,100
		131,600		28,200								159,800
167	Development Control Services	0	0	11,400						0		11,400
		315,900	4,100	14,600								334,600
168	Building Control Services	0	5,500	4,300								9,800
		75,200	5,500	5,200								85,900
<b>TOTAL Service Management &amp; Support Services</b>		<b>9,149,300</b>	<b>75,300</b>	<b>1,502,400</b>	<b>292,400</b>	<b>(40,700)</b>	<b>0</b>	<b>0</b>	<b>(39,300)</b>	<b>(567,500)</b>	<b>0</b>	<b>10,371,900</b>
		<b>8,845,100</b>	<b>92,200</b>	<b>1,386,000</b>	<b>271,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(39,300)</b>	<b>(528,300)</b>	<b>0</b>	<b>10,027,300</b>
												<b>0</b>
<b>Central Services</b>												
<b>Corporate Core &amp; Democratic</b>												
256	Corporate Management			173,600					0		0	173,600
				248,400					0		0	248,400
260	Democratic Representation & Mgt	223,600	14,000	35,100	1,100	40,700				0		314,500
		223,600	14,000	37,200	1,900					0		276,700
270	Future Model Transformation	0		0						(133,100)		(133,100)
		260,000		344,000						(182,000)		422,000
<b>TOTAL Corporate &amp; Democratic Core</b>		<b>223,600</b>	<b>14,000</b>	<b>208,700</b>	<b>1,100</b>	<b>40,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(133,100)</b>	<b>0</b>	<b>355,000</b>
		<b>483,600</b>	<b>14,000</b>	<b>629,600</b>	<b>1,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(182,000)</b>	<b>0</b>	<b>947,100</b>
												<b>0</b>
<b>Central Services to the Public</b>												
202	Business Rates Collection			4,300					(5,100)		(93,000)	(93,800)
				4,300					(5,100)		(93,000)	(93,800)
209	Council Tax Benefit Admin			3,200							(51,000)	(47,800)
				3,300							(53,000)	(49,700)
216	Council Tax Collection			34,700					(101,200)			(66,500)
				35,800					(106,200)			(70,400)
213	Electoral Registration	0		44,000					(1,200)			42,800
		0		46,400		0			(1,200)			45,200
253	Civil Emergencies			33,900								33,900
				33,900								33,900
254	Election Management			96,500	600						0	97,100
				96,100							0	96,100
255	Land Charges			16,100	0				(124,300)			(108,200)
				15,700					(121,900)			(106,200)
<b>TOTAL Central Services</b>		<b>0</b>	<b>0</b>	<b>232,700</b>	<b>600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(231,800)</b>	<b>0</b>	<b>(144,000)</b>	<b>(142,500)</b>
		<b>0</b>	<b>0</b>	<b>235,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(234,400)</b>	<b>0</b>	<b>(146,000)</b>	<b>(144,900)</b>

## APPENDIX 3

ORIGINAL 20/21 Top ORIGINAL 19/20 Bottom		Direct Costs				Recharges			Income			Net Budget
Cost Centre	Description	Staffing £	Transport £	Goods and Services £	Capital Charges £	Offices and Depots £	Support in £	Support out £	Fees and Charges £	Other Income £	Government Grant £	£
<b>Cultural, Environmental &amp; Cultural Services</b>												
501, 502, 503, 509, 520, 522	Sport	0	0	176,100	24,400	0	0	0	0	(630,000)	0	(429,500)
		0	0	176,600	410,300	0	0	0	0	(624,100)	0	(37,200)
122, 506, 508	Community Centres	0	0	26,600	5,900	0	0	0	0	(6,000)	0	26,500
		0	0	26,200	9,600	0	0	0	0	0	0	35,800
505, 511, 514, 516, 518, 519	Parks & Open Spaces	32,000	0	258,300	212,900	0	0	0	(843,000)	(41,000)	0	(380,800)
		32,000	0	245,200	258,200	0	0	0	(739,700)	(41,000)	0	(245,300)
542, 546	Heritage	0	0	4,300	3,400	0	0	0	0	0	0	7,700
		0	0	4,300	3,600	0	0	0	0	0	0	7,900
309	Rivers		6,500	41,200	2,400		0		(182,400)	(7,400)		(139,700)
			6,500	40,600	5,400		0		(175,900)	(7,400)		(130,800)
320, 325, 330	Tourism	14,300	0	30,300	0	0	0	0	0	0	0	44,600
		85,600	500	62,800	0	0	0	0	(15,300)	0	0	133,600
<b>TOTAL Cultural Services</b>		<b>46,300</b>	<b>6,500</b>	<b>536,800</b>	<b>249,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,025,400)</b>	<b>(684,400)</b>	<b>0</b>	<b>(871,200)</b>
		<b>117,600</b>	<b>7,000</b>	<b>555,700</b>	<b>687,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(930,900)</b>	<b>(672,500)</b>	<b>0</b>	<b>(236,000)</b>
<b>Environmental Services</b>												
340	Public Entertainment Licences			30,600					(56,700)			(26,100)
				30,000					(55,600)			(25,600)
341	Hackney Carriage			18,800					(35,200)			(16,400)
				18,500					(33,600)			(15,100)
550	Public Conveniences			110,600	18,900							129,500
				97,500	20,100							117,600
555	Cemeteries			59,000	12,900				(139,600)			(67,700)
				47,500	17,000		0		(135,400)			(70,900)
562, 563	Community Safety	0	0	35,100	0	0	0	0	0	(14,300)	0	20,800
		42,200	0	35,400	0	0	0	0	0	(14,300)	0	63,300
576, 579, 581	Waste Management	0	2,900	3,579,400	220,900	0	0	0	(2,024,500)	(700)	0	1,778,000
		0	2,900	3,343,400	323,900	0	0	0	(1,970,600)	(700)	0	1,698,900
566, 567, 570, 571, 572, 573, 577	Other Environmental Health	0	2,500	53,600	2,200	0	0	0	(59,400)	0	0	(1,100)
		5,000	1,800	60,400	6,100	0	0	0	(60,000)	0	0	13,300
<b>TOTAL Environmental Services</b>		<b>0</b>	<b>5,400</b>	<b>3,887,100</b>	<b>254,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,315,400)</b>	<b>(15,000)</b>	<b>0</b>	<b>1,817,000</b>
		<b>47,200</b>	<b>4,700</b>	<b>3,632,700</b>	<b>367,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,255,200)</b>	<b>(15,000)</b>	<b>0</b>	<b>1,781,500</b>
<b>Planning &amp; Development Services</b>												
232	Discretionary Rate Relief											0
301	Planning Policy			162,000					0	(135,500)	0	26,500
				26,500								26,500
302	Development Control			119,000					(823,400)	0	0	(704,400)
				119,000					(895,400)			(776,400)
303	Building Regs - Fee Related			4,000					(143,600)			(139,600)
				4,000					(140,700)			(136,700)
313	Building Regs - Non Fee Related			0					0			0
				0					0			0
304	Building Conservation			1,800					0	0	0	1,800
				1,800					0	0	0	1,800
305	Economic Development			0						0	0	0
				12,500						0	0	12,500
307	Gypsy & Traveller			8,200								8,200
				8,000	0	0	0					8,000
565	Community Grants			73,500	0					0		73,500
				76,000	0	0	0				0	76,000
<b>TOTAL Planning &amp; Development Services</b>		<b>0</b>	<b>0</b>	<b>368,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(967,000)</b>	<b>(135,500)</b>	<b>0</b>	<b>(734,000)</b>
		<b>0</b>	<b>0</b>	<b>247,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,036,100)</b>	<b>0</b>	<b>0</b>	<b>(788,300)</b>

ORIGINAL 20/21 Top ORIGINAL 19/20 Bottom		Direct Costs							Recharges		Income		APPENDIX 3
Cost Centre	Description	Staffing £	Transport £	Goods and Services £	Capital Charges £	Offices and Depots £	Support in £	Support out £	Fees and Charges £	Other Income £	Government Grant £	Net Budget £	
<b>Highways, Roads &amp; Transport</b>													
311	Highways											0	
312	Street Naming			8,900								0	
				8,900								8,900	
534, 535	Off Street Parking	0	0	153,600	15,000	0	0	0	(900,400)	0	0	(731,800)	
		0	0	136,800	28,600	0	0	0	(741,800)	0	0	(576,400)	
<b>TOTAL Highways, Roads &amp; Transport Services</b>		0	0	162,500	15,000	0	0	0	(900,400)	0	0	(722,900)	
		0	0	145,700	28,600	0	0	0	(741,800)	0	0	(567,500)	
<b>Housing Services</b>													
204	Rent Allowances			14,575,400						(258,000)	(14,157,500)	159,900	
				14,575,400						(358,000)	(14,157,500)	59,900	
203	Housing Benefits Admin			12,300					(7,000)		(130,000)	(124,700)	
				12,400			0		(7,000)		(130,000)	(124,600)	
591, 592, 593, 598	Other Housing Services	0	0	137,000	0	0	0	0	(40,500)	(5,000)	(112,400)	(20,900)	
		0	0	24,600	0	0	0	0	(40,500)	(4,000)	(21,900)	(41,800)	
<b>TOTAL Housing Services</b>		0	0	14,724,700	0	0	0	0	(47,500)	(263,000)	(14,399,900)	14,300	
		0	0	14,612,400	0	0	0	0	(47,500)	(362,000)	(14,309,400)	(106,500)	
<b>Non Distributed Costs</b>													
257	Non Distributed Costs											0	
<b>TOTAL Non Distributed Costs</b>		0	0	0	0	0	0	0	0	0	0	0	
		0	0	0	0	0	0	0	0	0	0	0	
<b>Other Services</b>													
224	Misc Land & Property			4,400	0				(35,500)			(31,100)	
				4,400	0				(35,500)			(31,100)	
225	Industrial Sites			2,800	0				(114,900)			(112,100)	
				2,800	0				(114,900)			(112,100)	
<b>TOTAL Other Services</b>		0	0	7,200	0	0	0	0	(150,400)	0	0	(143,200)	
		0	0	7,200	0	0	0	0	(150,400)	0	0	(143,200)	
<b>SUB TOTAL</b>													
	ORIGINAL 20/21	9,419,200	101,200	21,630,600	813,000	0	0	0	(5,677,200)	(1,798,500)	(14,543,900)	9,944,400	
	ORIGINAL 19/20	9,493,500	117,900	21,452,600	1,356,300	0	0	0	(5,435,600)	(1,759,800)	(14,455,400)	10,769,500	
Less Vacancy/Savings Allowance												(70,000)	
<b>TOTAL AGREED BUDGET</b>													
	ORIGINAL 20/21	9,419,200	101,200	21,630,600	813,000	0	0	0	(5,677,200)	(1,798,500)	(14,543,900)	9,944,400	
	ORIGINAL 19/20	9,423,500	117,900	21,452,600	1,356,300	0	0	0	(5,435,600)	(1,759,800)	(14,455,400)	10,699,500	